

## **AMNT Winter Conference, 22<sup>nd</sup> November**

## Learning the necessary skills to get the best from pension consultants

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Highly interactive, this session will focus on the barriers that can get in the way of getting the most from advisors – and what trustees can do to overcome these. Drawing on his own experience and inviting full contribution from the Group, Colin will facilitate the session that will focus on:

| 1. | The obstacles | that | can | get ir | ı the | way | of | trustees | getting | the | most | out | of | their |
|----|---------------|------|-----|--------|-------|-----|----|----------|---------|-----|------|-----|----|-------|
|    | consultants   |      |     |        |       |     |    |          |         |     |      |     |    |       |

- ) Knowledge gaps that trustees may have relative to their advisors. How much knowledge do trustees need to have and how do trustees know what good looks like?
- What are the topics that trustees find more difficult to understand? Do they tend to focus around investment issues?
- Does a natural 'suspicion' of experts get in the way of believing what the advisor is saying?
- The way the trustee board is governed/managed pre-meeting, during periods between meetings, the meeting itself and post-meeting
- $\int$  The 'politics' that may come into play in decision-making
- Are the advisors themselves 'joined up' or do they try to score points off each other?

## 2. Strategies to overcome these barriers

- How can trustees accelerate their learning to participate in discussion of topics with authority?
  - What are the options: reading, seminars, conferences, online, discussions with peers?
  - o How long does getting up the curve take?
  - o What have AMNT members found most helpful?
- Influencing trustee board agendas and meetings to ensure the board focuses on the most important matters in conjunction with the consultant
- Asking the consultant what they think
  - Probing strategies, the questions you should be asking
  - Some examples of 'killer questions'
- What can you ask the consultant to do differently to help overcome barriers?

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